

Committee:	Date:
Policy and Resources	20th January 2022
Subject: Departmental 2022/23 Budget Estimates - Policy and Resources Committee	Public
Report of: Town Clerk, Remembrancer, City Surveyor, Executive Director of Innovation Growth and Chamberlains	For Approval
Report author: Steve Reynolds – Chamberlain's Department Sarah Scherer – Town Clerk's Department Bruce Hunt – Remembrancer's Department	

Summary

This report presents the revised revenue budget for 2021/22 and the proposed revenue budget for 2022/23 in relation to the services directly overseen by this Committee. The estimates presented in this report are for the services detailed in Appendix 1 by Chief Officer, which are summarised below:

- i) **Deputy Town Clerk** – Resilience, Communications, Town Clerk's Charities, Grants and Contingencies (including grants to outside organisations and control of the Policy Initiative Fund and Contingency budgets).
- ii) **Executive Director of Innovation Growth** – Innovation Growth and Culture Mile Project.
- iii) **Remembrancer** – Parliamentary and Ceremonial functions including the hosting of hospitality events.
- iv) **City Surveyor** – the Major Programmes Office.

In accordance with the new TOM - Innovation and Growth has been transferred from the Deputy Town Clerk (Grants and Contingencies) to the Executive Director of Innovation Growth (shown in the budget transfers column in tables 1 and 2).

The revised budget for 2021/22 totals net expenditure of £25.064m as shown in the following table, representing a net increase of £3.358m (15.5%) compared to the original 2021/22 budget of £21.706m, which is largely due to carry forward of 2020/21 underspends (£2.407m), an increase to the covid contingency (£0.300m), fundamental review funding (£0.200m) and an increase in the admin buildings recharge (£0.293m). Paragraph 8 provides explanation of all movements.

The proposed revenue budget for 2022/23 totals net expenditure of £21.505m as shown in the table, representing a net decrease of £0.201m (0.9%) compared to the original budget for 2021/22 of £21.706m, comprising several relatively small movements as explained in paragraph 9.

Table 1 Summary Revenue Budgets 2021/22 and 2022/23 - by Chief Officer and Division of Service	Original Budget 2021/22 £m	Latest Budget 2021/22 £m	Budget Transfers 2021/22 Original to 2021/22 Latest £'m	Other Movement 2021/22 Original to 2021/22 Latest £'m	Proposed Budget 2022/23 £m	Budget Transfers 2021/22 Original to 2022/23 Original £'m	Other Movement 2021/22 Original to 2022/23 Original £'m
Deputy Town Clerk							
Resilience	(0.608)	(0.628)		(0.020)	(0.601)		0.007
Communications	(0.875)	(0.945)		(0.070)	(0.733)		0.142
Grants and Contingencies	(10.412)	(5.762)	6.802	(2.152)	(2.970)	6.802	0.640
Town Clerks	(0.160)	(0.215)		(0.055)	(0.160)		-
Charites							
Executive Director of Innovation Growth							
Innovation Growth	(2.089)	(9.259)	(6.802)	(0.368)	(8.979)	(6.802)	(0.088)
Culture Mile Project	(0.002)	(0.278)		(0.276)	(0.285)		(0.283)
Remembrancer							
Ceremonial (inc. HWP)	(6.960)	(7.274)		(0.314)	(7.177)		(0.217)
City Surveyor							
Major Programmes Office	(0.600)	(0.703)		(0.103)	(0.600)		-
Total Net Expenditure	(21.706)	(25.064)	0	(3.358)	(21.505)	0	0.201

Note: figures in brackets indicate expenditure, increases in expenditure, or decreases in income.

Recommendations

Members are asked to:

- i) review and approve the Deputy Town Clerk's, Remembrancer's, Executive Director of Innovation Growth's and City Surveyor's proposed revenue budgets for 2022/23 for submission to the Finance Committee;
- ii) review and approve the Deputy Town Clerk and Remembrancer Department's proposed capital and supplementary revenue projects budgets for 2022/23 for submission to Finance Committee;
- iii) authorise the Chamberlain, in consultation with the Deputy Town Clerk, Remembrancer, Executive Director of Innovation Growth and the City Surveyor to revise these budgets to allow for any further implications arising from Corporate Projects, Target Operating Model (TOM) savings, other reviews and changes to the Cyclical Works Programme; and
- iv) agree that minor amendments for 2021/22 and 2022/23 budgets arising during budget setting be delegated to the Chamberlain.

Main Report

1. This report presents the Policy and Resources Committee's revised budget estimates for 2021/22 for information and its proposed original budget estimates for 2022/23 for approval. The overall budget is summarised by Chief Officer in Table 2 below, with Table 3 showing the movement between the original 2021/22 and proposed budget for 2022/23.
2. The proposed 2022/23 budget includes a 2% savings target based on the original 2021/22 net local risk budget as agreed by Finance Committee and the Court of Common Council; however, this is offset by a 2% inflationary increase of the same amounts.
3. The estimates presented in this report are for the services detailed in Appendix 1 by Chief Officer, which are summarised below:
 - i) **Deputy Town Clerk** – Resilience, Communications, Town Clerk's Charities, Grants and Contingencies (including grants to outside organisations and control of the Policy Initiative Fund and Contingency budgets).
 - ii) **Executive Director of Innovation Growth** – Innovation Growth and Culture Mile Project.
 - iii) **Remembrancer** – Parliamentary and Ceremonial functions including the hosting of hospitality events.
 - iv) **City Surveyor** – the Major Programmes Office.
4. In accordance with the new TOM - Innovation and Growth has been transferred from the Deputy Town Clerk (Grants and Contingencies) to the Executive Director of Innovation Growth (shown in the budget transfers column in table 2).
5. The revised budget for 2021/22 totals net expenditure of £25.064m, representing a net increase of £3.358m (15.5%) compared to the original 2021/22 budget of £21.706m, which is largely due to carry forward of 2020/21 underspends (£2.407m), an increase to the covid contingency (£0.300m), fundamental review funding (£0.200m) and an increase in the admin buildings recharge (£0.293m). Paragraph 8 provides explanation of all movements.
6. The proposed revenue budget for 2022/23 totals net expenditure of £21.505m, representing a net decrease of £0.201m (0.9%) compared to the original budget for 2021/22 of £21.706m, comprising several relatively small movements as explained in paragraph 9.

Table 2 Summary Revenue Budgets 2021/22 and 2022/23 - by Chief Officer and Division of Service	Original Budget 2021/22 £m	Latest Budget 2021/22 £m	Budget Transfers 2021/22 Original to 2021/22 Latest £'m	Other Movement 2021/22 Original to 2021/22 Latest £'m	Proposed Budget 2022/23 £m	Budget Transfers 2021/22 Original to 2022/23 Original £'m	Other Movement 2021/22 Original to 2022/23 Original £'m
Deputy Town Clerk							
Resilience	(0.608)	(0.628)		(0.020)	(0.601)		0.007
Communications	(0.875)	(0.945)		(0.070)	(0.733)		0.142
Grants and Contingencies	(10.412)	(5.762)	6.802	(2.152)	(2.970)	6.802	0.640
Town Clerks							
Charites	(0.160)	(0.215)		(0.055)	(0.160)		-
Executive Director of Innovation Growth							
Innovation Growth	(2.089)	(9.259)	(6.802)	(0.368)	(8.979)	(6.802)	(0.088)
Culture Mile Project	(0.002)	(0.278)		(0.276)	(0.285)		(0.283)
Remembrancer							
Ceremonial (inc. HWP)	(6.960)	(7.274)		(0.314)	(7.177)		(0.217)
City Surveyor							
Major Programmes Office	(0.600)	(0.703)		(0.103)	(0.600)		-
Total Net Expenditure	(21.706)	(25.064)	0	(3.358)	(21.505)	0	0.201

Note: figures in brackets indicate expenditure, increases in expenditure, or decreases in income.

Table 3 - Budget Summary Movements 2021/22 to 2022/23	
	£m
Original Budget 2021/22	(21.706)
Carry forwards from 2020/21	(2.565)
Fundamental Review savings	(0.200)
Allocations from contingency	(0.177)
Base increase to Culture Mile	(0.139)
Pay award grades A-C	(0.005)
Covid Heroes payments	(0.011)
Change in capital charges	(0.020)
Change in recharges	(0.354)
Transfer of City Occupiers Database	0.113
Latest Budget 2021/22	(25.064)
Removal of one-off adjustments in 2021/22	2.753
Covid Contingency ringfenced for GSMD	0.600
Net movement in funding for Green Finance Institute	0.167
Additional base increase to Culture Mile	(0.146)
Increase in National Insurance contributions	(0.079)
Net movement in pay award to grade A-C and apprentice funding	(0.007)
Net movement in recharges and capital charges	0.242
Net other movements	0.29
Proposed budget 2022/23	(21.505)

Appendix 3 shows the above movements broken down by Chief Officer and service area.

Latest revenue budget for 2021/22

7. The Policy and Resource Committee's Summary Budget, which will be published as part of the City of London Corporations Budget Book, can be found in Appendix 2.
8. The latest approved budget for 2021/22 totals net expenditure of £25.064m which is an increase of £3.358m (15.5%) compared with the original budget of £21.706m. The main reasons for this increase are:
 - i) **Grants and Contingencies £4.650m movement:**
Budget transfers out £6.802m
 - £6.802m of budgets moved to Innovation Growth (IG staff £1.685m, Green Finance £0.667m, City UK £0.500m, Dragon Awards £0.101m and central recharges £3.849m).

Increase in net expenditure £2.152m

- Approved carry forwards from 2020/21 of £2.268m; and
- An increase to the Covid contingency budget of £0.300m; partly offset by
- £0.407m allocated from the Policy Initiatives Fund to other Corporation departments.

ii) Innovation Growth £7.170m movement:

Budget transfers in £6.802m

- £6.802m budgets moved from Grants and Contingencies (IG staff £1.685m, Green Finance £0.667m, City UK £0.5m, Dragon Awards £0.101m and central recharges £3.849m).

Increase in net expenditure £0.368m

- Fundamental Review funding £0.200m;
- Allocations from contingency of £0.120m; and
- An increase in central recharges of £0.044m.

iii) Culture Mile Project £0.276m increase in net expenditure

- £0.139m continuation funding provided from Policy and Resources contingency; and
- An approved carry forward from 2020/21 of £0.139m.

iv) Ceremonial £0.314m increase in net expenditure

- Increase in admin building recharge of £0.293m; and
- An increase in capital charges of £0.020m.

v) Major Programmes Office £0.103m increase in net expenditure

- Approved carry forward from 2020/21 of £0.103m.

Proposed revenue budget for 2022/23

9. The 2022/23 proposed budget totals £21.505m, a decrease of £0.201m (0.9%) compared with the original 2021/22 budget. The main reasons for this decrease are.

i) Communications £0.142m decrease in net expenditure

- The budget of £0.113m for the City Occupiers Database transferring to Establishment Committee; and
- The removal of £0.040m for 3-year development funding of the City of London website which is now complete.

ii) Grants and Contingencies £7.442m movement:

Budget transfers out £6.802m

- £6.802m budgets moved to IG.

Decrease in net expenditure £0.640m

- £0.600m Covid Contingency allocated to GSMD for one year.

iii) **Innovation Growth £6.890m movement:**

Budget transfers in £6.802m

- £6.802m budgets moved from Grants and Contingencies.

Increase in net expenditure £0.088m

- Fundamental Review funding £0.200m and other small net increases of £0.055m; partly offset by:
- £0.167m decrease in Green Finance Institute funding in 2022/23 (from £0.667m in 2021/22 to £0.500m in 2022/23).

iv) **Culture Mile Project £0.283m increase in net expenditure**

- A base budget funding increase of £0.285m agreed by Policy and Resources Committee.

v) **Remembrancer £0.217m increase in net expenditure**

- £0.184m increase in admin building recharge; and
- An increase of £0.021m in capital charges.

Staffing Statement

10. A summary of the employee related costs and FTEs by department are shown in the table below.

Table 4 Staffing Statement	Latest Budget 2021-22		Proposed Budget 2022-23	
	Staffing Full-time equivalent	Estimated cost £m	Staffing Full-time equivalent	Estimated cost £m
Deputy Town Clerk	39.5	3.389	39.5	2.953
Executive Director of Innovation Growth	77.0	5.789	74.8	5.611
Remembrancer	16.5	1.236	16.5	1.247
City Surveyor	8.0	0.703	8.0	0.600
Grand Total	141.0	11.117	138.8	10.411

11. Staffing levels are largely unchanged between 2021/22 and 2022/23. Departments will continue to work through proposals to meet the TOM and the 12% savings targets throughout the year ahead.

12. A breakdown of staffing costs and FTE's by division of service can be found in Appendix 5.

Capital and Supplementary Revenue Project Costs for 2022/23

13. The latest estimated costs for the Committee's current capital and supplementary revenue projects are summarised in Appendix 6.

14. It should be noted that the figures in the table in Appendix 6 exclude:

- forecast expenditure on the major programmes (Salisbury Square Development at Fleet Street, Museum Relocation and Markets Co-location Programmes) which are subject to separate governance and consideration as part of the medium-term financial plans.

15. The Public Sector Decarbonisation Schemes (PSDS) under this committee are funded from a total £9.4m government grant to the City of London.

16. The latest Capital and Supplementary Revenue Project forecast expenditure on approved schemes will be presented to the Court of Common Council for formal approval in March 2022.

Security Implications

17. There are currently no security implications identified as a result of the business plans and budgets.

Financial Implications

18. The proposed 2022/23 budget includes a 2% savings target based on the original 2021/22 net local risk budget as agreed by Finance Committee and the Court of Common Council; however, this is offset by a 2% inflationary increase of the same amounts.

19. The budgets overseen by this Committee of the Deputy Town Clerk, Executive Director of Innovation & Growth, Remembrancer and City Surveyor have been prepared in accordance with corporate guidelines.

Public sector equality duty

20. There are currently no public sector equality duty implications identified.

Resourcing implications

21. There are currently net unidentified savings within the Deputy Town Clerk's budgets of £0.080m which will be addressed as part of moving to the new TOM. Otherwise, the budgets presented in this report are within their available resource base. As a result, there are currently no resourcing implications identified.

Culture Mile Project Update

22. The establishment of a new Business Improvement District (BID) in the cultural district is central to Culture Mile's critical path and sustainability beyond 2023.

23. Encouraging progress has been made, with 12 business leaders so far coming together in a 2-year partnership.

24. Culture Mile is forecast to attract £160,000 of income from external sources over the year to develop activities that consolidate the achievements of the Culture and Commerce Taskforce led by the previous Lord Mayor.
25. Other activities have included a central London poster campaign promoting the 20,000 Culture Mile Play Packs distributed since March 2020 to families without regular internet access, and partnering on Gaia's Garden, a temporary green space on Holborn Viaduct that provided creative participation opportunities for over 200 young people, and which won Time Out London's Best Green Space award for 2021.

Conclusion

26. This report presents budgets overseen by this Committee for 2022/23 for the Deputy Town Clerk, Executive Director of Innovation & Growth, Remembrancer and City Surveyor for Members to consider and approve.
- Appendix 1 – Summary of Services by Chief Officer
 - Appendix 2 – Analysis of 2021/22 latest budget and 2022/23 original budget estimates summary
 - Appendix 3 – Analysis of budget movements by Chief Officer
 - Appendix 4 – Summary Budget – analysis by risk
 - Appendix 5 – Staffing Statement by Division of Service
 - Appendix 6 – Capital and Supplementary Revenue Projects

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Summary of Services by Chief Officer

Deputy Town Clerk

Resilience

The Resilience team has a number of functions, all focused on making the City a safe and pleasant environment in which to work, live and visit. The team provides services internally and for the wider City community, in two main areas: Emergency and Contingency Planning and Security.

Communications

The Communications team consists of separate units which are:

- Media
- Internal Communications and Publishing
- Corporate Affairs
- Film Team

These teams work to achieve the communications and media objectives of the City which are to support and promote the City's strategic aims and policy priorities; to increase the understanding and awareness of the City's work; and to enhance the favourable perceptions of the City. The team aim to create and deliver, clear and confident media messages.

Grants and Contingencies

- City's Cash - this covers certain central risk grants payable from City's Cash to outside organisations including Central London Forward and funding towards The CityUK, the Policy Initiatives Fund and the Committee's City's Cash contingency.
- City Fund - this mainly relates to central risk grants payable from the City Fund to outside organisations and grants under the control of IG which cannot be paid under Innovation and Growth powers.

Town Clerk's Charities

This is the budget given to the Central Grants Unit to enable it to finish carrying out the Corporate Charity Review of the charities that City of London Corporation is a Trustee.

Executive Director of Innovation Growth

Innovation Growth (IG)

IG's principal objective is to strengthen the City's competitiveness as the world's leading financial and professional services centre for the long-term, so that the City continues to drive prosperity across London and the UK through its offices in Guildhall, Brussels, China and India. Staff in Central London Forward and Heart of the City are not included in the Policy & Resources Service Overview as, although accommodation is provided for them within Innovation and Growth, they have external funding sources and separate business plans.

Culture Mile Project

The Culture Mile Project is a fixed term project to create “The City of London’s Cultural District”, stretching from Farringdon to Moorgate. The five founding partners are City of London Corporation, Barbican, Guildhall School of Music & Drama, London Symphony Orchestra and Museum of London. They together, with the local community are creating a vibrant, creative area in the north-west corner of the Square Mile aimed at giving visitors the best destination experience.

Culture Mile amplifies the creativity embedded within the area and uses it to create lasting change. Alongside animating the whole district with imaginative collaborations and events, Culture Mile delivers major enhancements to the streets and improve directions.

[Culture Mile | City of London's cultural district](#) – is their website.

Remembrancer

Parliamentary

The Remembrancer is charged with safeguarding the constitutional position of the City of London Corporation and supports its contribution to society, the economy and the environment. The Office holder is one of the City's four Law Officers. The Remembrancer is the City's Parliamentary Agent and the Parliamentary Agent for the Honourable the Irish Society, and the City's Chief of Protocol.

The Office is the official level channel of communication between Parliament and the City. In the contemporary context, this means day to day examination of Parliamentary business including examination of and briefing on proposed legislation and amendments to it, regular liaison with the Select Committees of both Houses and contact with officials in Government departments dealing with Parliamentary Bills. The work also includes briefings of members of both Houses for debates in which the City Corporation or City stakeholders have an interest, general liaison and intelligence gathering. The Office monitors the activities of the GLA and its associated bodies and their effect on the City and the work of the devolved administrations.

State, Diplomatic and Ceremonial functions

These include the arrangements for events and related hospitality, the budget for which enables the Remembrancer’s Office to facilitate such activities on behalf of the Lord Mayor and the City, or at the request of The Queen, in liaison with Her Majesty’s Government and organisations and individuals with connections to the City. These include Royal and National occasions, state banquets, other hospitality, related events for visiting Heads of State and Government, distinguished organisations, and individuals. The budget also includes the cost of the Remembrancer’s staff who manage these functions.

Functions are held in the Guildhall, Mansion House and other City venues such as Livery Halls, depending on the nature of the event. The Remembrancer’s Office also has responsibility for the Lord Mayor’s Banquet and elements of the Lord Mayor’s Day at Guildhall and the Royal Courts of Justice.

City Surveyor

Major Programmes Office

The multi-disciplinary team is funded through central risk and made up from a combination of project professionals, finance, procurement, and communications resources. The team works cross-departmentally to ensure effective and efficient decision making for the Major Programmes.

Policy and Resources Committee Summary Budget

This appendix shows a high-level summary of Policy and Resources Committee budgets. Further details are shown in Appendices 3 to 5.

Summary Revenue Budgets 2021/22 and 2022/23 - by Chief Officer	Original Budget 2021-22 £m	Latest Budget 2021-22 £m	Proposed Budget 2022-23 £m
Local Risk			
The Deputy Town Clerk	(2.578)	(2.696)	(2.443)
Executive Director of Innovation Growth	(5.508)	(5.831)	(5.749)
The Remembrancer	(1.367)	(1.368)	(1.379)
The City Surveyor	-	-	-
Total Local Risk	(9.453)	(9.895)	(9.571)
Central Risk			
The Deputy Town Clerk	(6.130)	(5.338)	(2.591)
Executive Director of Innovation Growth	-	(3.321)	(3.088)
The Remembrancer	(1.265)	(1.285)	(1.286)
The City Surveyor	(0.600)	(0.703)	(0.600)
Total Central Risk	(7.995)	(10.557)	(7.565)
Capital and Support Services	(4.258)	(4.612)	(4.369)
Committee Total	(21.706)	(25.064)	(21.505)

APPENDIX 3

Policy and Resources Committee Analysis of budget movements by Chief Officer

	Deputy Town Clerk				Exec. Dir. IG		SVY	REM	TOTAL
	Resil - ience	Comms	Grants & Cont.	TC Charities	IG	Culture Mile	Major Prog. Office	Cerem -onial	
	£m	£m	£m	£m	£m	£m	£m	£m	£m
Original Budget 2021/22	(0.608)	(0.875)	(10.412)	(0.160)	(2.089)	(0.002)	(0.600)	(6.960)	(21.706)
202/21 Carry forw'ds	-	-	(2.268)	(0.055)	-	(0.139)	(0.103)	-	(2.565)
Budget transfers	-	-	6.802		(6.802)	-	-	-	-
Fundamental Review	-	-	-	-	(0.200)	-	-	-	(0.200)
Contingency funding	(0.012)	(0.152)	0.107	-	(0.120)	-	-	-	(0.177)
Base increase	-	-	-	-	-	(0.139)	-	-	(0.139)
Pay award grades A-C	-	(0.001)	-	-	(0.003)	-	-	(0.001)	(0.005)
Covid Heroes pay	(0.004)	(0.007)	-	-	-	-	-	-	(0.011)
Capital charges	-	-	-	-	-	-	-	(0.020)	(0.020)
Change in recharges	(0.004)	(0.023)	0.009	-	(0.045)	0.002	-	(0.293)	(0.354)
Transfer of City Occupiers Database	-	0.113	-	-	-	-	-	-	0.113
Latest Budget 2021/22	(0.628)	(0.945)	(5.762)	(0.215)	(9.259)	(0.278)	(0.703)	(7.274)	(25.064)
Removal of one-off adjustments in 2021/22	0.016	0.159	2.161	0.055	0.120	0.139	0.103	-	2.753
Covid Contingency ringfenced for GSMD	-	-	0.600	-	-	-	-	-	0.600
Green Finance Institute funding ending 2021/22	-	-	-	-	0.667	-	-	-	-
Green Finance Institute new funding 2022/23	-	-		-	(0.500)	-	-	-	0.167
Base increase	-	-	-	-	-	(0.146)	-	-	(0.146)
Increase in NI	(0.003)	(0.013)	(0.002)	-	(0.051)	-	-	(0.010)	(0.079)
Pay award to grade A-C and apprentice funding	-	(0.001)	(0.001)	-	(0.004)	-	-	(0.001)	(0.007)
Net movement in recharges and capital charges	0.014	0.027	0.045	-	0.048	-	-	0.108	0.242
Removal of website development funding as now complete	-	0.040	-	-	-	-	-	-	0.040
Transfer of Sports & Social Assoc. budget	-	-	(0.011)	-	-	-	-	-	(0.011)
Proposed budget 2022/23	(0.601)	(0.733)	(2.970)	(0.160)	(8.979)	(0.285)	(0.600)	(7.177)	(21.505)

APPENDIX 4

Policy and Resources Committee Summary Budget by Risk

SUMMARY BY RISK				
Analysis of Service Expenditure by Risk	Original Budget 2021-22 £m	Latest Approved Budget 2021-22 £m	Proposed Budget 2022-23 £m	Movement 2021-22 ORI to 2022-23 ORI £m
LOCAL RISK (<i>budgets largely within direct control of Chief Officer</i>)				
EXPENDITURE				
Employees	(7.966)	(8.085)	(7.601)	0.365
Premises Related Expenses	(0.146)	(0.171)	(0.171)	(0.025)
Transport Related Expenses	(0.059)	(0.045)	(0.052)	0.007
Supplies & Services	(2.767)	(2.866)	(2.777)	(0.010)
Savings to be Applied	0.270	0.080	-	(0.270)
Total Expenditure	(10.668)	(11.087)	(10.601)	0.067
INCOME				
Charges for specific services	1.215	1.192	1.030	(0.185)
Total Income	1.215	1.192	1.030	(0.185)
TOTAL LOCAL RISK	(9.453)	(9.895)	(9.571)	(0.118)
CENTRAL RISK (<i>managed by Chief Officer but outturn can be strongly influenced by factors outside his/her control or are budgets of a corporate nature</i>)				
EXPENDITURE				
Employees	(3.019)	(3.032)	(2.810)	0.209
Transport Related Expenses	(0.004)	(0.004)	(0.004)	-
Supplies & Services	(2.673)	(4.973)	(2.751)	(0.078)
Capital Charges	(0.714)	(0.734)	(0.735)	(0.021)
Contingency	(2.150)	(2.092)	(1.550)	0.600
Total Expenditure	(8.560)	(10.835)	(7.850)	0.710
INCOME				
Charges for specific services (printing & stationery income)	0.565	0.278	0.285	(0.280)
Total Income	0.565	0.278	0.285	(0.280)
TOTAL CENTRAL RISK	(7.995)	(10.557)	(7.565)	0.430
TOTAL EXPENDITURE BEFORE SUPPORT SERVICES AND CAPITAL CHARGES	(17.448)	(20.452)	(17.136)	0.312
SUPPORT SERVICES AND CAPITAL CHARGES				
Central Recharges	(6.127)	(6.480)	(6.226)	(0.099)
Capital Charges	(0.143)	(0.144)	(0.155)	(0.012)
Recharges Within Fund	0.384	0.384	0.384	-
Recharges Across Funds	1.628	1.628	1.628	-
Total Support Services and Capital Charges	(4.258)	(4.612)	(4.369)	(0.111)
TOTAL NET EXPENDITURE	(21.706)	(25.064)	(21.505)	0.201

**Policy and Resources Committee
Staffing Statement**

Staffing Statement	Latest Budget 2021-22		Proposed Budget 2022-23	
	Staffing Full-time equivalent	Estimated cost £m	Staffing Full-time equivalent	Estimated cost £m
Resilience	9.0	1.049	9.0	0.827
Communications	23.5	1.889	23.5	1.764
Grants and Contingencies	6.0	0.356	6.0	0.267
Town Clerk's Charities	1.0	0.095	1.0	0.095
Total Deputy Town Clerk	39.5	3.389	39.5	2.953
Innovation & Growth	71.1	5.517	71.1	5.385
Culture Mile Project	5.9	0.272	3.7	0.226
Total Executive Director of Innovation Growth	77.0	5.789	74.8	5.611
Ceremonial	16.5	1.236	16.5	1.247
Total Remembrancer	16.5	1.236	16.5	1.247
Major Programmes Office	8.0	0.703	8.0	0.600
Total City Surveyor	8.0	0.703	8.0	0.600
Grand Total	141.0	11.117	138.8	10.411

APPENDIX 6

Capital and Supplementary Revenue Projects

	Project	Exp. Pre 01/04/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	Later Years £'000	Total £'000
<u>City's Cash</u>							
Security	Operational Buildings Security Enhancements (residual fees)	359	207	-	-	-	566
Other schemes	Crossrail Art Foundation	3,122	378	-	-	-	3,500
Other schemes	Design for New Website	291	23	-	-	-	314
Other schemes	St Lawrence Jewry Church	450	1,927	1,794	-	-	4,171
<u>City Fund</u>							
Other schemes	Public Sector Decarbonisation Schemes (PSDS)	-	1,139	-	-	-	1,139
TOTAL POLICY & RESOURCES		4,222	3,674	1,794	-	-	9,690